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International Institutional Accreditation: Methodology, Procedure, Assessment Framework

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Anja Grube, M.A.

Head of Institutional Accreditation & International Affairs +49 511/54355-718 grube@zeva.org Central Evaluation and Accreditation Agency (ZEvA) Lilienthalstr. 1 30179 Hannover, Germany http://www.zeva.org



ZEvA – Profile and Mission

- **Profile**: founded in 1995, independent non-profit foundation since 2009, first accreditation agency licensed in Germany
- **Prime Mission**: promoting quality in higher education by means of external assessment & consulting
- **Network**: founding member of ENQA, registered in EQAR, member of CEENQA and ECA



ZEvA – Services and Activities

- **Core Activities (Germany)**: programme accreditation, institutional accreditation, evaluation, certification and consulting
- International Activities: international accreditation of study programmes, institutional accreditation, institutional audits (Austria)
- **Regional Focus Areas**: Eastern Europe (Ukraine, Russia), Arab World (Egypt, Kurdish region of Iraq, Abu Dhabi)



International Institutional Accreditation: The ZEvA Approach



Motivation: Why Apply for IA?

- IA increases trust in the HEI and its programmes
- IA can be a driver of self-reflection and change
- IA may facilitate student mobility
- IA facilitates quality enhancement & quality culture
- IA takes a **comprehensive view** at quality



Focus of the Assessment

In order to pass the institutional accreditation procedure successfully, higher education institutions should be able to demonstrate that their **quality management in teaching and learning** is effective and fulfils the requirements of the ESG, Part 1.



Basic Conditions

- Voluntary procedure without direct legal/formal consequences
- **Peer-review procedure** based on the ESG
- Flexible options:
 - special focus on selected topics or faculties
 - extended focus on other core activities (research, third mission)



Basic Conditions

- No self-accrediting status implied
- No accreditation of study programmes implied but...
- ...selected programmes may be assessed and accredited as part of the institutional accreditation procedure



Key Principles of Assessment

- **Respecting the autonomy** of a HEI
- International perspective but no benchmarking exercise
- Sensitivity to context (national, regional, type of HEI, disciplinary cultures...)
- **Two elements**: Quality Assurance/**Compliance** (with international QA standards) *and* Reflection/Quality Development/**Enhancement**



Procedural Milestones: Overview

- Self-report of the HEI
- Site visit of the expert panel
- **Expert report** including a final vote
- Final decision taken by the ZEvA Commission
- Standard accreditation period: 6 years
- Conditional accreditation is possible

Duration of the procedure: ca. 18 months



Procedural Milestones: Self-Report

- **Description** of the HEI and its quality assurance system (40-50 pages), with reference to IA focus areas
- **Appendix** of additional documents (strategy papers, basic institutional regulations, quality handbook, results of evaluation surveys, reports...)
- Main goals: self-assessment and self-analysis of the HEI, documentation/proof of adherence to standards, providing sample documents for illustration



Procedural Milestones: Site Visit

- **2-3 days** at the university (online format as emergency option)
- Interviews with different stakeholders (leadership board, QM department, students, graduates, teaching faculty, admin staff), tour of the campus
- Main goals: "completing the picture", in-depth discussion of selected aspects, gaining a better understanding of the HEI and its QM system

Procedural Milestones: Evaluation Report



The evaluation report includes

- a general appraisal of the HEI's quality management in teaching and learning
- an assessment against the accreditation criteria
- commendations of good practice and recommendations for improvement
- overall vote on the international accreditation of the HEI (may include suggestions for conditions)



Procedural Milestones: Evaluation Report

- HEI receives report for notification and may lodge a written response directed at the experts and the commission
- Report is **published upon decision-taking** (incl. the HEI's response and the final accreditation decision)



Expert Panels: Selection Criteria

- Stakeholder representation (academics/university professors, students, professionals from outside academia)
- Standard panel size: 4-6 persons
- Experience in (cross-border) QA and accreditation
- Ideally: familiarity with the national higher education system, language and culture
- Role of experts as "critical friends", supporting enhancement and further development



- 1) Internal Quality Assurance
- 2) Institutional Objectives in Student Learning
- 3) Study Programmes
- 4) Resources and Learning Environment
- 5) Teaching Staff



> Internal Quality Assurance

- Policy for Quality Assurance
- Adequate procedures, instruments and processes
- Clear responsibilities for QM
- Sufficient resources for QM



> Institutional Objectives in Student Learning

- Shared understanding of quality across the institution
- Quality goals for teaching and learning: transparent, plausible, achievable?



> QA of Study Programmes

- Clear definition of goals and ILOs at programme level
- Student-centered approach to teaching, constructive alignment
- Well-managed student life cycle
- Transparency
- Continuous monitoring and improvement of study programmes



> Resources and Learning Environment

- HEI ensures there are sufficient support & advisory services for students
- HEI ensures there are adequate infrastructure & facilities
- Continuous monitoring and improvement of learning environment



> Teaching Staff

- HEI takes measures to ensure that there is a sufficient number of qualified teaching faculty for all study programmes
- HEI offers opportunities for further training & professional development
- Transparent and adequate procedures for staff recruitment are in place



Thank you for your attention!

Any questions?