# University of Ljubljana — dilemmas of internal QA system

Prof. Tomaž Deželan

University of Ljubljana, Advisor to the Rector





### University of Ljubljana

- Comprehensive, research oriented University
- **38.762** students
- 5.898 employees
- An annual budget of **316,3** mio €



### University of Ljubljana

- Established in **1919** with **5** member faculties
- At present the University of Ljubljana consists of 23 faculties
   and 3 arts academies
- Study fields: Art, Fine Arts, Natural Science,
   Technology and Engineering, Social Sciences,
   Humanities, Medicine, Health Sciences, Sport



### Research focus

- 4105 registered researchers
- 308 young researchers + 12 post-docs
- **132** long-term research programmes
- 377 research projects
- Every teacher is expected to be involved in research



### Degree programmes

- **157** Bachelor and Single-cycle master degree programmes (6 ENG)
- 195 Master degree programmes (among this 11 Joint degree programmes and 42 ENG)
- 21 Doctoral degree programmes

**Degree structure** 

$$3 + 2 + 4$$

$$5-6+4$$

### International partnerships

#### **Agreements:**

- 8 strategic partnerships
- 98 central agreements
- 2285 departmental agreements (among this 1896 Erasmus)

#### **Areas of cooperation:**

- Exchange of students and staff
- Joint research activities and projects
- Joint conferences, seminars, workshops, symposia etc.
- Joint courses and / or curricula



World coverage

### University networks

- Utrecht Network (MAUI, AEN)
- UNICA- Institutional Network of the Universities from Capitals of Europe
- Rector's conference: Alpe Jadran
- EUA European UniversityAssociation
- CEEPUS Central European exchange programme for University Studies

- CEI Central European Initiative University
   Network
- SAR- Scholars at Risk
  - Western Balkans Platform
  - CELSA
  - The GUILD
  - Eutopia



















### National of accreditation and evaluation procedures

#### **INSTITUTIONAL:**

- Initial accreditation of a higher education institution (five years)
- Re-accreditation of a higher education institutions (maximum five years)
- Extraordinary evaluation of a higher education institution

#### **PROGRAMME:**

- Accreditation of a study programme (indefinite period)
- Annual evaluation of a sample of study programmes (approx. 2 %)
- Extraordinary evaluation of a study programme

## UL international accreditations, evaluations, quality labels

- 5 international institutional accreditations
- 36 international programme accreditations
- 6 international institutional evaluations
- 14 international programme evaluations
- 21 quality labels
- 73 quality-labelled programmes

### System of planning and reporting

UNIVERSITY OF LJUBLJANA

STRATEGY 2012 – 2020 (2021 – 2027)

MULTIANNUAL
DEVELOPMENT PLANS (e.g. internationalization, QA, human resources)



ANNUAL REPORT (BASED ON QUANTIFIED INDICATORS & SELF-EVALUATION)

ANNUAL PROGRAMME OF MEASURES AND ACTIVITIES

### Internal QA Ecosystem

- Annual institutional self-evaluation (and business report)
- Annual self-evaluation of study programmes
- Enhancement-led visits
- Strategy mid-term and final evaluations
- Benchmarking and quality-oriented projects

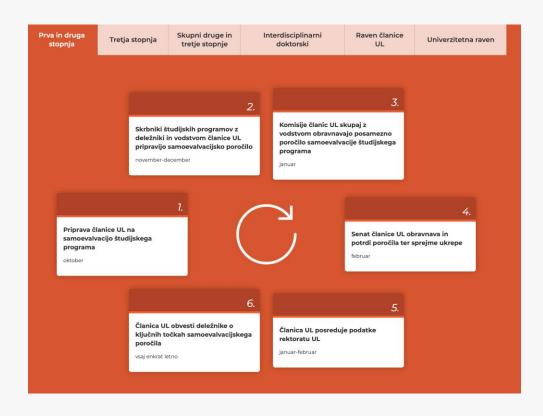
### Annual institutional quality cycle

- university-level and member-faculty level
- planned measures and control of implemented measures
- communication between two levels



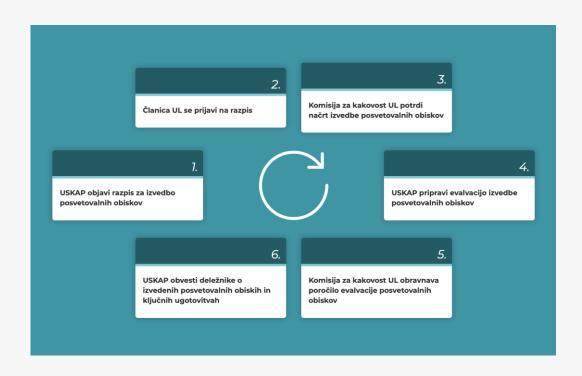
### Annual programme quality cycle

- for all three cycles
- bottom-up process
- communication between three levels (programmemember-faculty-university)
- the basis for programmerevision process



### Enhancement-led visits

- structured process of quality enhancement
- peer support of fellow member-faculties and their staff



### Key IQA-related Issues

- tensions between institutional logic and programme logic
- the key organizational unit to support elevation of quality culture is member faculty
- the robustness of "programme re-accreditation" mindset within the national system